# Managing, services & activities I: Networking

Prof. Dr.Thomas Heimer Hochschule RheinMain Technopolis Group



#### **Objectives of networking**

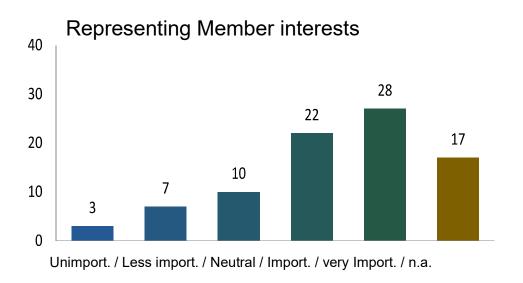
- Networking has to be done in 2 direction:
  - ¬ Networking within the cluster
  - → Networking with actors outside the cluster

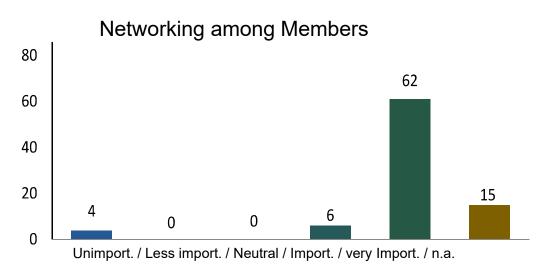
### Networking within the cluster

#### Type of cluster

- Networking demands clearly depend on the type of cluster
  - ¬who belongs to the cluster and
  - ¬what relations exist among the cluster members
  - ¬regional composition in the cluster (national/international)
- Ho did the cluster get started. Is trust existing already or has it to be established by
  - ¬Trust building measures (f.i. definition of rules etc.)
  - ¬Are the cluster's objectives clearly defined
  - ¬ Are there heterogenous interests among the members

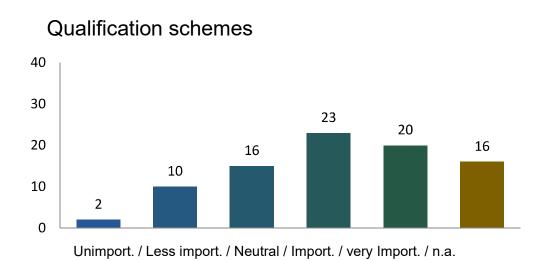
#### Network aspects perceived by cluster managements (1/3)

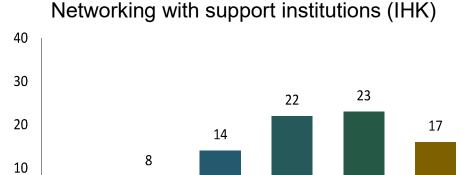




Rank et al., 2019, 53ff

#### Network aspects perceived by cluster managements (2/3)

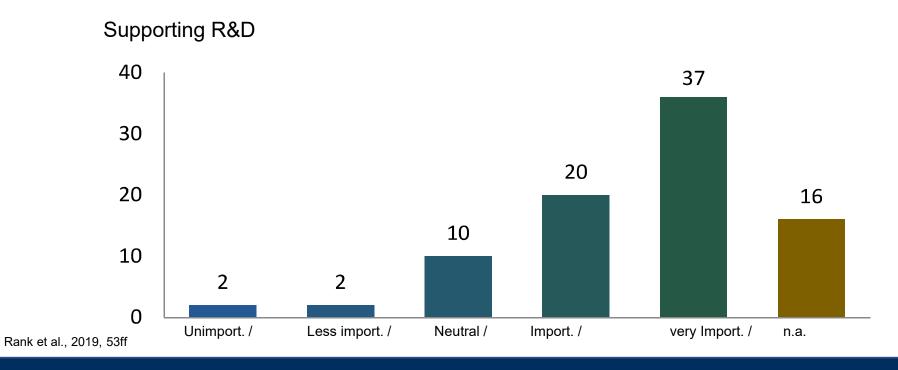




Unimport. / Less import. / Neutral / Import. / very Import. / n.a.

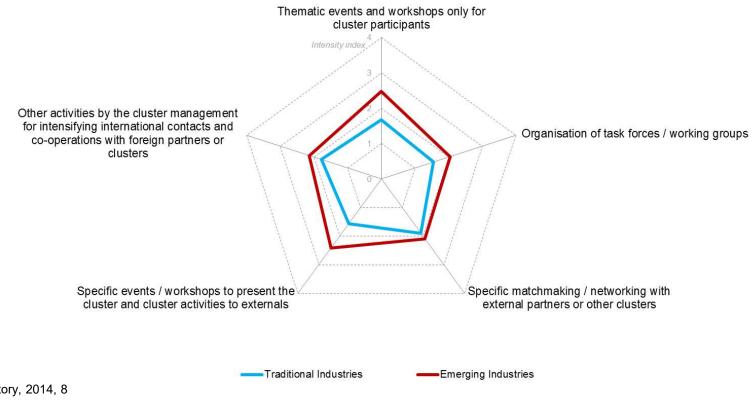
Rank et al., 2019, 53ff

#### Network aspects perceived by cluster managements (3/3)



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### Intensity of collaboration by cluster organisations traditional and emerging industries compared



European Cluster Observatory, 2014, 8

#### Requirements for networking in clusters

- Appropriate internal data structure
- Developing network dialogue formats
- Committment creating

#### **Data structure**

- A major impediment is accessability to cluster information
- We used in our clusters cloud solutions as "coyo", "Nevaal" or sharepoint
- A clearly defined structure with carefully set rights are required
- Routines for paper writtings is necessary

#### **Dialogue formats**

- How many sessions
- with how many participants
- in what sequence are required
- Digital, Hybrid, or in person meetings are adequate
- How to get people to work clear delivery tasks to be defined

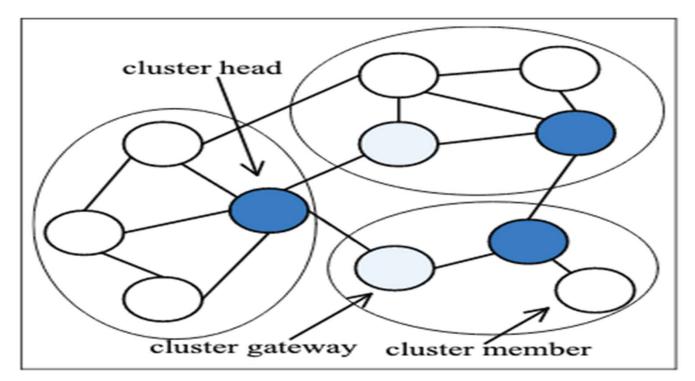
#### **Committment creation**

- Setting joint objectives and foow up if they are not reached
- Identifying clear impediments and settle measure to overcome those
- Getting different actors into a collaboration mode (DIY vs profesional actors)

### Set your communication objectives in case you establish a local cluster at your university

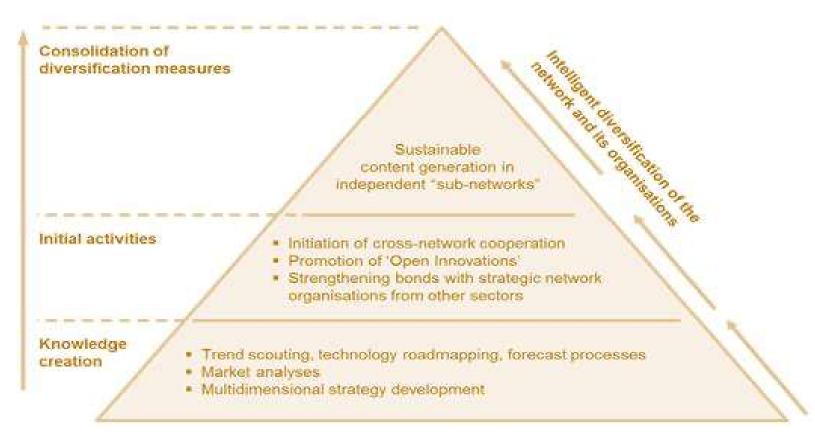
## Cluster communication with actors outside the cluster

#### **An Example of Cluster Networks**



Zhiwei Yang et al, 2018, Cluster-based efficient information dissemination in dynamic networks

#### From Roadmapping to cluster – to cluster collaboration



European Cluster Observatory, 2014, 10

#### Whom do cluster collaborate with? (CRIE, 22.2.2021)

- In national collaborations known partners are preferred
- In international collaborations prior collaboration experience with the partner is less relevant
- A middle match of cultural and cognitive similarity is preferred by SME
- Large enterprises are mainly driven by thematic considerations

#### Modes of Cluster Collaboration (Interspin, 2019)

- International cluster cooperation by meetings (fairs, individal meetings, etc.)
- Joint events and newsletter are used in national & international collaborations
- R&D projects are frequently used as a mean for collaboration

### Settle a list of partners and the objectives you like to realise with them for a local cluster at your university