Intellectual Property Rights

What is it and how to manage it in collaborative settings

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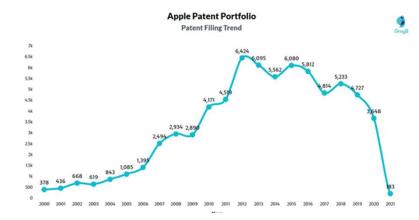
Agenda

- Intellectual Property Rights the basics
- Types of Intellectual Property rights
- Managing Intellectual Property Rights in open and collaborative settings

The importance of intellectual property (I)

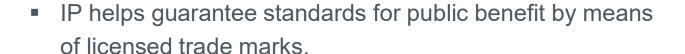
- IP is an essential business asset in the knowledge economy
 - Between 5 and 10% of modern economies' investment is on "intangibles"
- IP is a huge part of modern tech firms success
 - Apple currently has a total of 72,054 patents globally
 - BMW: 25,185 patents worldwide
- IP protects small innovative firms and enables them to grow
 - BionTech: 200 owned patent families
 - W. L. Gore & Associates: GORE-TEX®
 - Dolby Laboratories: invented noise-reduction technology





The importance of intellectual property (II)

- IP is needed to enable the release of IP into the public domain under controlled conditions.
 - General Public License (GPL): Linux
 - Creative Commons License



- Fairtrade International (FAIRTRADE)
- Forest Stewardship Council (FSC)









The IP System

Innovators

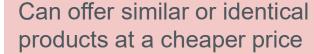
make significant investments in developing new products



Heavy pressure may drive the innovator out of business

Competitors

benefit from their efforts



Get a free ride on the back of the innovator's creativity and inventiveness





IP system

Rights over the use of inventions, designs, brands, literary and artistic works

Examples of valuable intellectual property



Coca-Cola®



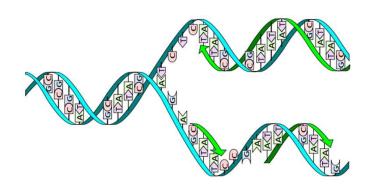
Apple® iPod touch®



Harry Potter



Polaroid® instant camera



DNA copying process

Agenda

- Intellectual Property Rights the basics
- Types of Intellectual Property rights
- Challenges in Managing Intellectual Property Rights in open and collaborative settings

The different types of IP (I)

Legal What for? How? right Application and New inventions **Patents** examination Utility Application and New inventions registration models Original creative or **Exists** Copyright artistic forms automatically

Presentation largely based on the EPO Intellectual Property Teaching Kit

The different types of IP (II)

Legal right

What for?

How?

Trade marks

Distinctive identification of products or services

Use and/or registration



Registered designs

External appearance

Registration



Trade secrets

Valuable information not known to the public

Reasonable efforts to keep secret



One product - many IP rights

Trade marks

- NOKIA
- Product "208"
- Start-up tone

Copyright

- Software
- User manuals
- Ringtones
- Start-up tone
- Images



Patents and utility models

- Data-processing methods
- Operating system
- Operation of user interface

Designs

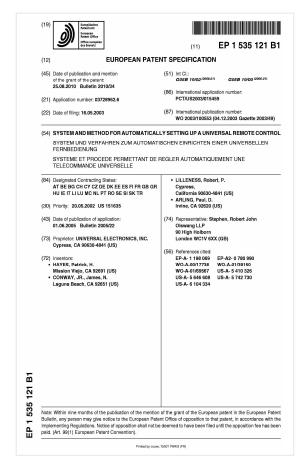
- Form of overall phone
- Arrangement and shape of buttons
- Position and shape of screen

Trade secrets

Some technical know-how kept "in-house" and not published

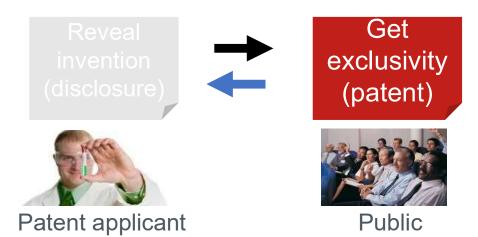
PATENTS

What is a patent?



Patents are granted in nearly every country in the world!

- A legal title which grants the holder
 - the exclusive right to prevent others from making, using or offering for sale, selling or importing a product that infringes his patent without his authorisation
 - in countries for which the patent was granted
 - for a limited time (up to 20 years).
- In return for this protection, the holder has to disclose the invention to the public.



What exactly can be patented?

Patents protect inventions which solve technical problems:

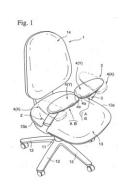
chemical substances, pharmaceuticals



processes, methods, uses



products, devices, systems





For an invention to be patented, it must usually be

- ✓ new to the world (i.e. not available to the public anywhere in the world)
- ✓ inventive (i.e. not an "obvious" solution), and
- ✓ susceptible of industrial application

In most countries, patents are not granted for business methods or rules of games as such, or for methods of treatment, diagnostics and surgery on the human or animal body.



TRADE MARKS

What is a trade mark?

- A trade mark is any sign, capable of being represented graphically, which distinguishes the goods and services of one undertaking (company or organisation) from those of another
- Many different types: word, figurative, colour, shape
- Absolute grounds for refusal
 - Distinctiveness



- Relative grounds for refusal
 - When peaceful co-existence of marks is impossible



Scope of protection

- Exclusive right, but
 - principle of speciality
 - principle of territoriality
- Potentially perpetual (renewal every ten years)
- Risk of loss of protection if:
 - not used after five years
 - found to be invalid
- Allowed uses

COPYRIGHT

What is copyright?

- Copyright protects any production of the human mind, such as literary and artistic works.
 - This production must be an expression and not a mere idea.
 - The expression must be original.
- Copyright creates a special legal relationship between authors and their work.
- It confers legal protection for a limited period of time.

Scope of protection

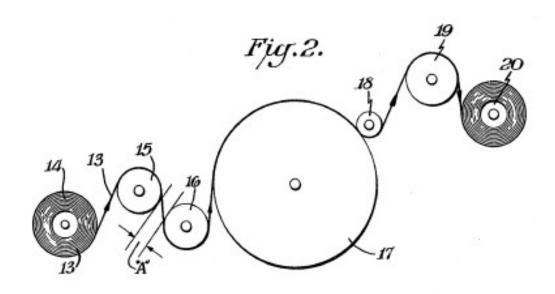
- Economic rights
 - relate to the economic exploitation of the work
 - are freely transferable or licensable
- Moral rights
 - relate to a moral interest of the author
 - are always retained by the author
- Exceptions and limitations (e.g. non-profit educational purposes)
- Infringement and remedies

TRADE SECRETS

What are trade secrets?

- Information that
 - is not generally known or easily discovered
 - has a business, commercial or economic value (actual or potential) because the information is not generally known
 - is subject to reasonable efforts to maintain secrecy
- Unlimited life, provided the information does not become public knowledge.

Scope of protection





Images from www.coca-cola.com

Means of protection

Practical

- Limited access to information
 Restrictive covenants in
- "Need to know"
- Encryption of data
- Monitored entry to installations

Contractual

- Restrictive covenants in employment contracts
- Non-disclosure agreements

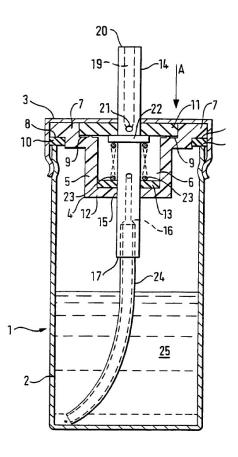
IP in the real world

A practical exercise to help you decide what IP to use and when

An anti-allergy sprayer and spray

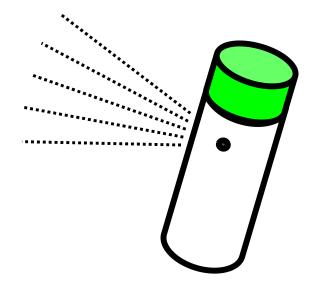






Which elements can be protected?

- Medicinal product
- Nozzle
- Pumping system
- Sprayer can



- Brand name:
 - "NEBU-ALLERG"

Logo



- Slogan:
 - "Press green for go!"
- Domain name
- Advertising material

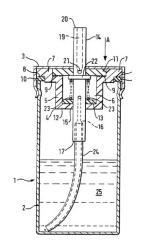
Patents and designs (I)

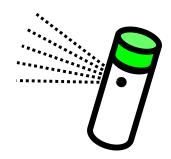
Medicinal product

Patents for

- the active ingredient?(the "chemical X")
- the method of making X?
 Better as a trade secret?
- the formulation?(combination of X with other ingredients)
- the method of use?
 (i.e. treatment of allergies using X)







Patents and designs (II)

Nozzle

- patent
- utility model

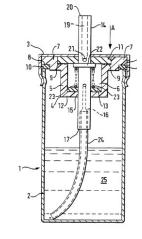
Pumping system

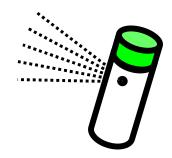
- patent
- utility model



Sprayer can

- designs: registered and unregistered
- trade mark





Trade marks, copyright and domain names

Brand name: NEBU-ALLERG trade mark ®

Logo: trade mark ®



- Slogan: "Press green for go!" trade mark ®
- Advertising material: copyright ©

- Domain names:
 - www.nebu-allerg.com
 - www.thegreenbutton.com

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Open innovation – Cooperative Settings and Intellectual Property Rights

The significance of collaboration to create innovations has increased manifold

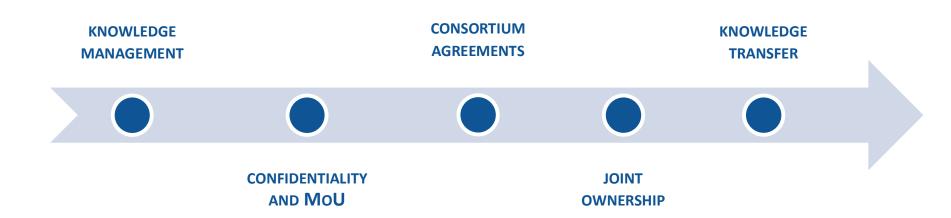
- Reasons
 - Rising R&D costs
 - Increasing complexity of products and services
 - Shorter product life cycles, increasing price pressure
 - Risks associated with R&D increased
 - → Open Innovation and cooperation is a need that must be dealt with from an IP perspective

An IP look at Open Innovation (II)

- IP is paramount and enabling Open Innovation
 - Acts as "glue"
 - Enables business models
 - Must be managed

There is hardly anything "open" (open source, etc.) perceivable without an underlying IP system

An (very rough) process chain for protecting IP in cooperations



IP in collaborations

There are 2 major issues when collaborating with external partners:

5.1. Allocating ownership of intellectual property in a Partnership

5.2. Managing Technology Transfer

Allocating ownership of intellectual property in a Partnership

Splitting the Intellectual Property Rights

Joint Ownership in IPR

1) Splitting the IP Rights

A key issue...

- determines the subsequent Technology Transfer
- determines the profitability of the project



The priorities in cooperation related to IP diverge:

- academic: desire to publish, be owner of the IPR
- Industrial: secrecy and commercialisation; unique user of the IPR

In principle, there are different options:

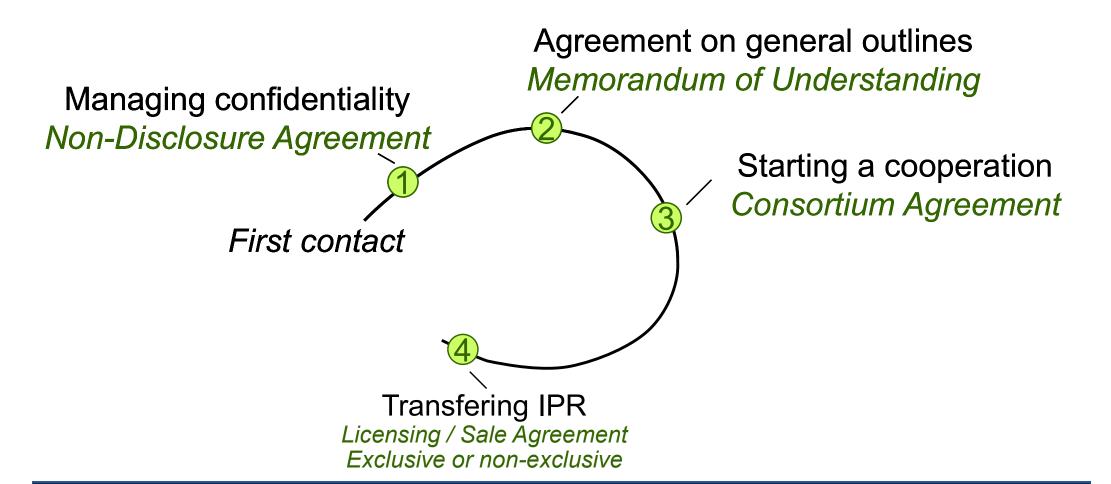
- Each partner own what it has generated
- One partner (e.g. the academic) owns the intellectual property and gives a license (exclusive or not) to the other partner (e.g. the private company)
- The sponsor (if any) owns all results and can protect them with IP Rights

2) Joint Ownership in IPR

Implications of joint ownership

- right to exploit the intellectual property for your own benefit without accounting to the others
- But cannot grant a licence or assign interest in the intellectual property without the consent of the other owners
- →you can use the intellectual property yourself, but cannot authorise others to use it without the consent by all coowners
- →Beware: Patent experts/attorneys are often quite critical about co-patenting

3) Contractualisation of a Transaction – Instruments



3) Contractualisation of a Transaction (3)

Memorandum of Understanding

- Describes a convergence of will between the parties in a less formal way than other forms of contract
- Preliminary to a classical bilateral or multilateral agreement between parties, can be a useful way to state the key terms of a transaction as agreed during the negotiation process before entering into the final contract
- It can be binding or non-binding (vs a contract is a legally binding promise or agreement)

3) Contractualisation of a Transaction (4)

Consortium Agreements

- Consortium agreement = collaboration agreement
- Agreement among organisations planing to work together, in order to regulate internal issues related to work organisation, intellectual property (intellectual property), liability and other matters of their interest.
- Key questions:
 - Who owns the foreground intellectual property?
 - Who has the right to exploit it?
 - What happens to background intellectual property?
 - What happens to sideground intellectual property?

3) Contractualisation of a Transaction

Technology Transfer Agreement

- Contract to sale or license IPR
- IPR and Know-how are granted into license to permit the licensee to manufacture a product and/or to put into practice a process
- This can become very complex!!
 - → always involve specialists (technology transfer office, specialised patent attorney)

Agenda



Summary

- There are many different options to protect your valuable intellectual property
 - → Possibly, but not necessarily by IP Rights
- You have learned about the basic concepts of patents, trademarks etc.
- Managing and setting up licensing schemes of IP is highly important, but an art in itself. Get support from IP proffesionals!